

I.D.S. News

THE INSTITUTE AND THE STAFF

At Easter the Institute and the Library moved into the new building on the University campus. We hope this will greatly facilitate contacts between ourselves and the University. The Library, however, is still in the process of being organised and it may be some weeks before it can offer proper service. We apologize for any inconvenience.

There have been a number of staff changes over the last few months. Diana Badger, the Seminar Secretary known to many Study Fellows, has left to continue her studies. Colin Leys has resigned and leaves the Institute staff in September. Lionel Needleman is taking the Chair of Economics at Leicester University. Miriam Gibson, Administrative Assistant in charge of Communications and Assistant Editor of this Bulletin, Heather McCarrigan, Assistant Librarian, and Charles Shackleton, a Research Officer, are among others who have left.

Rosemary Bell and Ken Cabatoff have returned to the Institute following fieldwork in India and Pakistan respectively. Brian Johnson has joined us to start work on his project on 'The Organisation of Multilateral Technical Cooperation'. He was previously working with the UN Development Programme in New York. Christine Morton is Resident Housekeeper of the new IDS building. Priscilla Wingate-Saul, previously working with Voluntary Service Overseas in London, has joined us as a second Administrative Assistant to work on Study Seminars.

OVERSEAS WORK AND TRAVEL

Colombia ILO Mission

Dudley Seers, Richard Jolly and Emanuel de Kadt returned from Colombia late in February, after the research in situ for the ILO Mission on employment and unemployment (see Bulletin vol. II no. 2. p.58) had been completed. Later they spent a further period in Switzerland while writing up the report together with a few other members of the Mission. After a meeting with representatives of the U.N. agencies who had co-sponsored the Mission, Dudley Seers put the final touches to the draft which is to be handed to the Colombian President probably some time in May.

EdeK

International Conference on Trends in University Teaching and Research in Public Administration in Africa. 17th to 20th February 1970

Attended by B. L. Jacobs and G. D. Wood

Held at the Institute of Administration,
University of Ife.

Initially the purpose of the Conference was to explore the role of Universities in Public Administration in Africa. However, its composition included representatives from Institutes of Public Administration and from International organisations, thereby encouraging a wider debate on the relative contributions of in-service training courses, undergraduate and postgraduate degree programmes, and where such programmes might be located.

Many of the contested issues occurred within the context of a somewhat arbitrary historical

classification: that the decade of independence lay in the past, and that more time was available to reflect upon the general approaches for Public Administration which would be appropriate for the next decade. Thus certain distinctions were made by which the requirements of change could be conceptualised. For example between Public Administration as a technical subject for practitioners, and Public Administration as media through which 'intellectual development' might be promoted in undergraduate degree programmes; between research as 'grand theory', and research as data collection and description; between research on one hand, and the preparation of teaching materials on the other; and between generalists and the types of initiation they would require, or specialists and courses appropriate to them.

There was a good deal of confusion around the role of degree programmes. Many of the opinions led to the conclusion: a degree in Public Administration provides a specialist in what remains a generalist function. This conclusion was implied by the alternative - recruit a specialist (e.g. agronomist) to a post-graduate degree or diploma in Public Administration, so that functional specialisation is combined with an understanding of the rules and principles of administrative behaviour. However this alternative ran counter to the interests of many of the participants.

The debate about research consisted largely of the representatives of international organisations impressing the conference with their own achievements and potential - with CAFRAD and IIAS as the main protagonists, particularly with regard to the collation and dissemination of research findings. It was depressing that little was said about the value of past and ongoing substantive research. One was left with the overall impression that the Anglophone partitioners

of Africa were at it again - incestuously too, if Americans are to be considered as extensions of Britain's super-ego. On his return journey, B.L. Jacobs visited the Africa Training & Research Centre in Administration for Development (CAFRAD) in Tangier.

G.W.

The Private Overseas Investment Project is now turning its attention to India. Lionel Needleman initiated the studies there, and has just returned. Robert Lacey, Sanjaya Lall and Jonathan Seagrave are currently in India, interviewing firms in Bombay and Madras with a view to assessing effects on the balance of payments of developing countries of overseas investment by private foreign companies.

Richard Jolly began a six month Opex assignment in April as Chief Planning Advisor with the Government of Zambia.

Bernard Schaffer was travelling on behalf of the Public Administration Training Research Programme (PATRP) when he was unfortunately taken ill, and had to return home before completing his mission. He did, however, visit Ken Cabatoff in Pakistan to see the progress of research work there. He then went on to the Philippines and set up a case study in conjunction with the College of Public Administration at the University of Manila.

Hans Singer has again spent a good deal of time in Geneva with the ILO World Employment Programme, and the UN Narcotic Drugs Division. He acted as consultant to the UN and Ford Foundation on the research activities of the Asian Planning Institute in Bangkok, and with Richard Jolly attended the Conference 'Development in the 1970s' on the Pearson Report organised by Barbara (Ward) Jackson.

Brian Van Arkadie has recently been in East Africa where he was acting as an External Examiner for the University of East Africa at Dar es Salaam and Makerere.

FUTURE EVENTS

STUDY SEMINARS

17th May - 27th June 1970

SS 13 Local Administration for Development

Directors of Studies: Douglas Ashford &
Bernard Schaffer

L.A.D., the first study seminar to be held in the Institute's new building, will concentrate on political and social factors which influence the development process. Recognition is given to the fact that economic growth sets in motion demands for other reforms, so that attention has to be paid to structural features of the society that shape change and translate economic growth into new institutions and new forms of participation. Two field trips, one to the Ministry of Housing and to local decision-making units in this country, and one to Holland to examine at first hand the features of Dutch local administration, will break what otherwise will be a rigorous course of study. In some contrast to past seminars, this will be almost exclusively carried out in small workshops. Because of the late distribution of the brochures, it is likely that this seminar will be smaller in numbers than previous ones.

R.B.

1st July - 13th August 1970

SS 14 Employment, Unemployment and Under-employment in Developing Countries

Director of Studies: Hans Singer

The study seminar will begin by examining the employment-creating possibilities in different sectors. This will involve discussion of the methods used to estimate the existing employment pattern; the kind of employment creation which is technically possible; and case studies to show the success of failure of schemes to use labour more intensively.

Secondly the seminar will be concerned with delineating the range of policy alternatives which may be adopted in order to increase employment, their implications and probable repercussions, so that the participants will have as clear an idea as possible of the types of strategy which would be of greatest relevance to their individual countries. The seminar will spend a week in Geneva; lectures and discussions have been organised at the ILO and the International Institute of Labour Studies. The selection of 28 participants for the seminar will take place shortly. The majority of applications are from officials from the Labour and Planning Ministries.

F.W.

16th August - 26th September 1970

SS 15 The State Corporation

Director of Studies: Brian Van Arkadie

One of the major factors which poor countries have to take into account in their struggle for development is the dominance of foreign economic

interests in key sectors of their economies. This dominance takes the form both of direct external control of such sectors and of indirect financial, political and technological orientation towards the industrialised countries.

A common response to this dominance is a strategy of building up state enterprise in the vital sectors. The purpose of the seminar is to study means whereby such a strategy can be made effective as an instrument of development policy. The seminar will also cover selected operational aspects of management and planning for the state corporation concentrating on three critical areas: relations with foreign business; overall planning activity; management and worker morale.

The seminar will study the allocation of sectors to state enterprise, techniques of nationalisation, relations between state enterprise and foreign business, co-ordination of the state sector in the overall plan, and problems of management and worker morale.

In the selection of Study Fellows, priority will be given to members of the management of state enterprises, officials concerned with investment, pricing and labour policy in the state sector, and labour leaders in unions with a substantial interest in organised industry.

30th September - 12th November 1970

SS 16 Food and Nutrition

Director of Studies: Leonard Joy

This Seminar aims:

- i) to provide an effective approach to the diagnosis and specification of the problem of nutrition policy for any particular country.
- ii) to formulate the sequence of operations necessary to the formulation and evolution of a satisfactory nutrition policy.

Some of the topics to be covered are theory of protein/calorie requirements; dietary evaluation; balance sheet and other approaches to the assessment and prediction of nutrition problems; problems in gaining a national view of nutrition and the role of various types of micro-studies and other sources of evidence for this diagnosis and evaluation of nutritional problems of particular categories of people (e.g. subsistence farmers, urban workers, children) and of particular situations (chronic and acute poverty, weather vagaries, rapid change in socio-economic status) and of policies for meeting these; least-cost diet analysis; the organisation of data collection and analysis for nutrition policy formulation.

Applications will be welcomed from nutritionalists with specialist knowledge, senior government administrators from countries involved in the formulation of nutrition policy, and some junior officers preparing themselves to take greater responsibility.

The seminar is being prepared and run jointly by the IDS and the Nutrition Division of the UN Food and Agricultural Organisation.

15th November - 19th December 1970

SS 17 Project Evaluation and Planning

Directors of Studies: Leonard Joy &
George Irvin

The Seminar is designed to meet the needs of individuals having substantial responsibility for the design and administration of policy at any one of the various stages of project planning. As such participation will not be limited to specialists in techniques of project evaluation, though some training in economics will, of course, be an advantage. Candidates will be selected on the basis of the amount of practical experience and degree of responsibility they have in the area of project planning, and care will be taken to ensure a balance between participants having different roles in this process.

This Seminar is designed with the following objectives in mind:

to give participants a working knowledge of the language and techniques of project planning and to set project planning in the wider perspective of overall Plan formation.

to develop a critical understanding of current methods of project evaluation through the use of a number of case studies drawn from agriculture, industry, power and transport.

to consider various aspects of project finance, both domestic and external, and examine critically the practices and procedures for obtaining project aid.

to improve decision making through giving participants a clearer notion of the sequence of decisions involved in project planning, the sorts of questions which are necessary to ask at each stage, and the sorts of information necessary to answer these.

March - April 1971

SS 18 Aid Negotiation, Co-ordination and Allocation

Director of Studies: John White

11th July - 14th August 1971

SS 19 Science Policy

Director of Studies: Charles Cooper &
Geof Oldham

11th July - 14th August 1971

Innovation in Community Development

Director of Studies: Peter Lloyd

AID ADMINISTRATION COURSE

May 4th - 15th 1970

A further course in this series for British Civil Servants will be run under the direction of John White. The participants will be the first to use the residential wing in the new I.D.S. building.

Future Course: 15th - 26th February 1971.

DIPLOMATIC SERVICE COURSES

9th - 12th June 1970

21st - 24th July 1970

10th - 13th November 1970

These courses will also be run under the general direction of John White.

STAFF SEMINARS

Seminars will continue to be held at 4.30 on Thursdays during the Summer Term. They will, of course, now be in the new IDS building on the campus of the University of Sussex at Falmer, Brighton. (The building is behind Arts B and adjacent to the main University Library).

The following seminars are all still to be confirmed, and it is hoped that the remaining three Thursdays will also be filled. Confirmation and further details will be announced.

23rd April Michael Dempster, Balliol College,
Oxford:

A growth model of a dual economy

30th April Hamza Alavi, IDS:

Local level politics

7th May Prof. K. Post, Hague Inst. of Social
Studies:

A model for protest movements in Jamaica

28th May Brian Van Arkadie, IDS:

Title to be announced.

11th June Dudley Seers & Emanuel de Kadt, IDS:

The ILO Mission to Colombia.

RURAL DEVELOPMENT SEMINARS

It is hoped to continue to hold weekly seminars in this series every Monday at 2.30 pm in the new building. Two have been provisionally fixed:

27th April Belle Harris:

Planning for Ujamaa Villages

8th June Dr. Maurice Scott, Nuffield College,
Oxford:

Title to be announced.

Further details will be announced.

INDUSTRIALISATION SEMINARS

Brian Van Arkadie is planning to hold a series of seminars on industrialisation during part of the Summer Term, with guest speakers. These will start on 26th May and will be held on Tuesdays from 4.45 to 6.45 pm. Details will be announced.

PUBLICATIONS

People, Planning & Development Studies: Some Reflections on Social Planning, edited by Raymond Apthorpe and based on the workshop on Social Planning held at Sussex last year, will be published in the July edition of the

Journal of Development Studies and simultaneously
as a hard back by Frank Cass & Co. Ltd., London.

The following papers have appeared in the
Institute Communication Series since October:

- 1/- 33. "Memorandum for the Review Committee
 on Overseas Representation". (The
 Duncan Committee.)
 by Percy Selwyn
 and Others
- 2/6 34. "Training Pakistanis in Britain" -
 a report to the Ministry of
 Overseas Development.
 by Richard Symonds
- 2/6 35. "Training Ghanaians in Britain" -
 a report to the Ministry of
 Overseas Development.
 by Margaret Wolfson
- 2/6 36. "Captive Markets in the 1960s",
 by Percy Selwyn
- 2/6 37. "Political Change in New Guinea"
 by Bernard Schaffer
- 2/6 38. "On the Possibility and Desira-
 bility of a Theory of
 Modernisation"
 by Ronald Dore
- 1/- 39. "Some Administrative Problems in
 International Organisations and
 in Their Programmes of Technical
 Co-operation"
 by Richard Symonds

- 2/6 40. "Decreasing Costs in Tobacco
Production - an Application of
Separable Programming."
by David Feldman
- 2/6 41. "Dualism Revisited: A New
Approach to the Problems of the
Dual Society in Developing
Countries."
by Hans Singer
- 1/- 42. "Executive Capacity as a
Scarce Resource."
by Robert Chambers
- 1/- 43. "Report on the Application of
Data Processing and Linear
Programming Techniques to
Construction Designs and Costs
in Zambia."
by M.A.B. Christie
- 2/6 44. "The Meaning of Development"
by Dudley Seers
- 2/6 45. "The Purpose of Manpower
Planning and its Implications
for Planning Technique."
by Richard Jolly
- 1/- 46. "Fulton in Winter: The Conditions
of Public Establishments."
by Bernard Schaffer
- 1/- 47. "India's Food Problem: Facts and
Moods."
by Michael Lipton
- 2/6 48. "Skilled Manpower as a Constraint
to Development in Zambia."
by Richard Jolly

- 2/6 49. "Mauritius, Malthus and
 Professor Meade."
 by John King
- 1/- 50. "An Accounting System for
 Projections in a Specialised
 Exporter of Primary Products."
 by Dudley Seers
- 2/6 51. "Empire and Social Engineering
 by D. A. Low